Leadership in Disaster Management

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Major Incidents/Disasters

Po Shan Road landslides (June 1972)







Lan Kwai Fong Tragedy (Jan 1993)





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Vietnamese Boat People Camp Riots (1995/96)





Garley Building fire (Nov 1996)

The Handover Ceremonies (July 1997)



1996年11月賴敦道嘉利大廈發生災難性五級大火,導致四十人死亡及八十餘人受傷。港督彭定康亦親臨現場视察





SARS (April 2003)







Tuen Mun Road Bus Accident (July 2003)





Tsunami in Phuket (December 2004)







WTO MC6 Conference (December 2005)





Three Stages in disaster management

- Before; During; After

Typhoon Hato in HK (23 Aug 2017)









What should leaders do in the three stages?

WTO MC6 in Hong Kong (December 13 -18, 2005)



Before – Assessment; Learning

US in 1999









Mexico in 2003









Before - Contingency; Training; Exercise ...

Direct (assess and study) actions;

Allocate resources;

Be involved in training;

Take part in exercises.









During – Assessment; Decision; Activation of Plans; Communications

Monitor and assess development;

Activate contingency plans;

Maintain internal and external communication.









After – Recovery; Appreciation; Conclusion; Lessons

Declare situation under control;
Ensure returning to normal;
Direct follow-up actions;
Direct legal action and accountability studies;
Thank those who helped;
Learn from experience.





Leadership in Disaster Management

Be visionary;

Be seen to be leading and involved (set example);

Be ready to seek advice;

Be courageous and decisive;

Be responsible.



New challenges

Politics; Technology; Media; Complacency; Uncertainty.







Thank you!